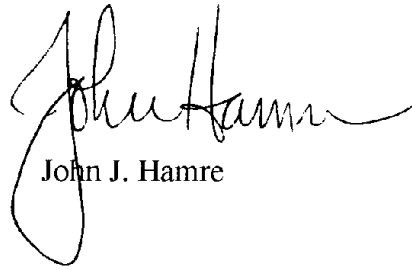


I am asking the Assistant Deputy Under Secretary of Defense (Transportation Policy), OUSD(A&T), and the Director, Revolving Funds, OUSD(C), to coordinate the immediate establishment of appropriate joint process action teams to address each of these actions. Your full cooperation and support of this effort is greatly appreciated.

In approximately two weeks from the date of this memorandum, I will have my secretary arrange a meeting with the principal participants to obtain a status report on how this effort is proceeding.

A handwritten signature in black ink, appearing to read "John J. Hamre". The signature is fluid and cursive, with the first name "John" and last name "Hamre" clearly distinguishable. It is positioned above the printed name.

John J. Hamre